Department of the Treasury

### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

OMB No. 1545-0047

Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2017 calendar year, or tax year beginning JUL 1, 2017 2018 and ending JUN 30, В C Name of organization D Employer identification number Check if JEWISH BOARD OF FAMILY & CHILDREN'S SERVICES, INC. Name change \*\*-\*\*\*4937 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 135 WEST 50TH STREET 212-582-9100 238,546,328. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended NEW YORK, NY 10020 H(a) Is this a group return Applica-F Name and address of principal officer: RONALD ACKER for subordinates? ..... \_\_Yes X No pending SAME AS C ABOVE H(b) Are all subordinates included? Yes I Tax-exempt status: X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or If "No," attach a list. (see instructions) J Website: ► THEJEWISHBOARD.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Association Other > L Year of formation: 1921 M State of legal domicile: NY Part I | Summary Briefly describe the organization's mission or most significant activities: FOR MORE THAN 140 YEARS, Governance JEWISH BOARD OF FAMILY AND CHILDREN'S SERVICES, INC. ("THE JEWISH 2 Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 52 Number of independent voting members of the governing body (Part VI, line 1b) 52 4 Activities & Total number of individuals employed in calendar year 2017 (Part V, line 2a) 3289 5 6 Total number of volunteers (estimate if necessary) 854 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. 7a **b** Net unrelated business taxable income from Form 990-T, line 34 332,301. Prior Year **Current Year** 83,205,439. 87,330,830. Contributions and grants (Part VIII, line 1h) Revenue 132,742,584. 130,015,539. Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 7,178,499. 6,111,989. 1,388,084. 12,143. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 224,514,606.  $\overline{223,470,5}01.$ Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 17,701,904. 19,158,272. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 153,458,802. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 151,315,724. 0 0. 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) 55,716,089. 55,151,088. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 226,876,795. 225,625,084. -2,362,189. -2,154,583. 19 Revenue less expenses. Subtract line 18 from line 12 20 **Beginning of Current Year** End of Year 225,991,774. 231,154,895. 20 Total assets (Part X, line 16) 90,614,656. 93,808,235. 21 Total liabilities (Part X, line 26) 135,377,118. 137,346,660. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. CLIENT C Signature of officer Sign RONALD ACKER, CFO Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature MAGDALENA M. CZERNIAWSKI MAGDALENA M. **₽**00535099 Paid self-employed Firm's name MARKS PANETH LLP \*\*-\*\*\*8842 Preparer Firm's EIN Firm's address > 685 THIRD AVENUE Use Only NEW YORK, NY 10017 Phone no. 212-503-8800

May the IRS discuss this return with the preparer shown above? (see instructions)

SERVICES, INC. \*\*-\*\***4937** Page **2** Form 990 (2017) Part III | Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III ... X Briefly describe the organization's mission: HOPE, RECOVERY AND RESILIENCE GUIDE OUR WORK, AS WE HELP INDIVIDUALS REALIZE THEIR POTENTIAL AND LIVE AS INDEPENDENTLY AS POSSIBLE. Did the organization undertake any significant program services during the year which were not listed on the Yes X No prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. ) (Expenses \$ 117,010,401. including grants of \$ 17,329,049.) (Revenue \$ 4a RESIDENTIAL: THE JEWISH BOARD OPERATES A VARIETY OF RESIDENTIAL SERVICES FOR BOTH CHILDREN AND ADULTS. RESIDENTS INCLUDE PEOPLE WHO STRUGGLE WITH MENTAL HEALTH, PEOPLE WITH INTELELLECTUAL/DEVELOPMENTAL DISABILITIES, CHILDREN WHO HAVE BEEN ABUSED OR NEGLECTED AND FAMILIES WHO ARE SURVIVORS OF DOMESTIC VIOLENCE. OVER 2,000 RESIDENTS ARE SERVED AT ANY GIVEN TIME. 82,010,603. including grants of \$ 1,819,169. (Revenue \$ 51,143,241.) ) (Expenses \$ COMMUNITY SERVICES: THE JEWISH BOARD PROVIDES A WIDE RANGE OF SERVICES IN COMMUNITY SETTINGS SUCH AS CLINICS, HOMES, SCHOOLS, HOUSES OF WORSHIP AND OTHER PLACES. WE MAINTAIN THE LARGEST NETWORK OF MENTAL HEALTH CLINICS IN THE STATE, WITH ALMOST 40 CLINICS IN NEIGHBORHOODS THROUGH NEW YORK CITY. WE STRENGTHEN 700 FAMILIES EVERY YEAR THROUGH INTENSIVE SERVICES IN THEIR HOMES, HELPING THEM TO PREVENT FOSTER CARE PLACEMENT. WE HAVE EXTENSIVE PROGRAMS FOR CHILDREN 0 - 5 AND THEIR FAMILIES, TRYING TO IDENTIFY PROBLEMS EARLY AND GET KIDS AND FAMILIES THE HELP THEY NEED. WE ALSO MAINTAIN A COMPREHENSIVE SET OF SERVICES DESIGNED ESPECIALLY FOR THE JEWISH COMMUNITY, INCLUDING SUBSTANCE USE SUPPORT, BEREAVEMENT 3,284,489. including grants of \$ 10,054.) (Revenue \$ 3,048,667. ) (Expenses \$ EVALUATION AND EDUCATION: THE JEWISH BOARD PROVIDES CLINICAL TRAINING AND CONSULTATION FOR SERVICE PROVIDERS BOTH WITHIN OUR AGENCY AND IN THE LARGER SOCIAL WORK AND MENTAL HEALTH COMMUNITY, AS WELL AS FOR SOCIAL WORK INTERNS. WE CONDUCT HUNDREDS OF TRAINING SESSIONS EACH YEAR, INVOLVING THOUSANDS OF PARTICIPANTS. WE ALSO TRACK CLINICAL OUTCOMES FOR THE PEOPLE WE SERVE, HELPING TO ENSURE THAT THE WORK WE DO IS EFFECTIVE. Other program services (Describe in Schedule O.) ) (Revenue \$ including grants of \$ 202,305,493.

Total program service expenses

Form 990 (2017) SERVICES, INC.
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	_X_	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			7.7
^	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?		v	
10	If "Yes," complete Schedule D, Part IV  Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	9	X	
10		4.	Х	
11	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		
• •	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	DALVESKY.		
_	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	ı ıu		_
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	امدا		v
15	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	· · · · · · · · · · · · · · · · · · ·	45		Х
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX.	10		
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	complete Schedule G, Part III	19		Х
			000	

Page 4

Yes No 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a Х b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Х 21 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Х 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Х Schedule J ..... 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a Х 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit Х transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Х Schedule L, Part I 25b Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," Х complete Schedule L, Part II 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III X 27 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV Х b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV ...... X 28h c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV ..... Х 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M X 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M Х 30 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I X 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete 32 Х Schedule N, Part II 32 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations Х sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Х Part V, line 1 34 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? Х 35a b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Х Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? Х If "Yes," complete Schedule R, Part V, line 2 36 Did the organization conduct more than 5% of its activities through an entity that is not a related organization Х and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O Х

	990 (2017) SERVICES, INC. **_***	<u> 1937</u>	F	age <b>5</b>
Pa				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	<u>)</u>		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	<u>)</u>		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 3289	<u>)</u>		100000
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	1902UTT91		
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country:			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	3	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a	ļ	X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	, , , , , , , , , , , , , , , , , , , ,			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	275346.0	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8	1000000	N. 600, 18 0.0
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		<u> </u>
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	Saussanie	SCASSASSASSAS
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12	-		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	4		
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders	-		
b	Gross income from other sources (Do not net amounts due or paid to other sources against	100000000000000000000000000000000000000		
40	amounts due or received from them.)	-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	A STATE OF S	Note Cause Co.
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	4		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1000000		1000
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		338479430
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand		193(0))(5)	77
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
<u>d</u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	000	(00:5
		Forn	า ษษบ	(2017)

Form 990 (2017)

SERVICES, INC. \*\*-\*\*\*4937

Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI

Sec	tion A. Governing Body and Management						
						Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		52			9514554 95145554
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.						
b	Enter the number of voting members included in line 1a, above, who are independent	1b		52			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with a	any other				
	officer, director, trustee, or key employee?				2	X	
3	Did the organization delegate control over management duties customarily performed by or under the						
	of officers, directors, or trustees, or key employees to a management company or other person?				3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 9				4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's ass				5		Х
6	Did the organization have members or stockholders?				6		Х
7a				····· [			
	more members of the governing body?	•			7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, si			····			
-	persons other than the governing body?		•		7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by the	e following:				
	The governing body?	-	=		8a	Х	
b	Each committee with authority to act on behalf of the governing body?			l l	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea			·····	0.0		
•	organization's mailing address? <i>If</i> "Yes," provide the names and addresses in Schedule O				9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re			<u>L</u>	3		
	THE PROPERTY OF THE PROPERTY O	veriue	Code,j			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			٢	10a	163	X
	If "Yes," did the organization have written policies and procedures governing the activities of such ch			·····-	IUa		
b					10b		
112	Has the organization provided a complete copy of this Form 990 to all members of its governing body		e filing the form		11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	y beloi	e ming the form	'''  -	ııa		
					10-	х	
					12a 12b	X	
b	, , , , , , , , , , , , , , , , , , , ,				120		
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	•			40-	Х	l
40	in Schedule O how this was done			· · · · · · · · · · · · · · · · · · ·	12c	X	ſ
13	Did the organization have a written whistleblower policy?				13	X	
14	Did the organization have a written document retention and destruction policy?				14		SSON SERVICES
15	Did the process for determining compensation of the following persons include a review and approva	ıı by in	aepenaent				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					77	l segment
	The organization's CEO, Executive Director, or top management official				15a	X	
b	Other officers or key employees of the organization			····· }	15b	X	3824300
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		***				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arranger						٦,
	taxable entity during the year?				<u>16a</u>	Washington.	X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation to		=				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	nizatior	ı's			3185115	
2	exempt status with respect to such arrangements?				16b		L
	tion C. Disclosure			-			
17	List the states with which a copy of this Form 990 is required to be filed ▶NY						
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T	(Secti	on 501(c)(3)s o	nly) ava	ailable	9	
	for public inspection. Indicate how you made these available. Check all that apply.						
	X Own website Another's website X Upon request Other (explain						
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, con	nflict o	f interest policy	/, and f	inanc	ial	
	statements available to the public during the tax year.						
20	State the name, address, and telephone number of the person who possesses the organization's boo	oks and	d records:				
	RONALD ACKER - 212-582-9100						
	135 WEST 50TH STREET, NEW YORK, NY 10020						

#### \*\*-\*\*\*4937

## Form 990 (2017) SERVICES, INC. \*\*-\* | Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

#### Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee,"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per	(do	not c	Pos heck ss pe	C) itior more rson i		one n an	(D)  Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer		Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) ABIGAIL SOLOMON	1.00									
BOARD MEMBER	1 00	X				-		0.	0.	0.
(2) ADAM USDAN BOARD MEMBER	1.00	₹.,						0.	0	_
(3) ALICE TISCH	3.00	X	ļ			├		0.	0.	0.
PRESIDENT	3.00	x		х				0.	0.	0.
(4) ALLISON KANDERS	1.00	├^		^			<del>                                     </del>	0.	0.	<u></u>
BOARD MEMBER	1.00	x						0.	0.	0.
(5) ANDREW ELY	1.00	123						<b>V</b> •	0.	0.
BOARD MEMBER	1.00	x						0.	0.	0.
(6) ANTHONY MANN	3.00		ļ			┢			•	
CHAIRMAN	3,00	x		x				0.	0.	0.
(7) ARTHUR LEONARD	1.00	<del> </del>		<u> </u>						
BOARD MEMBER		x						0.	0.	0.
(8) BETH ANISMAN	2.00									
VICE PRESIDENT		x		Х				0.	0.	0.
(9) BRAD PECK	1.00									
BOARD MEMBER		X						0.	0.	0.
(10) CAROL LEVIN	1.00									
BOARD MEMBER (OUTGOING)		X						0.	0.	0.
(11) DANIEL LEFFELL	1.00									
BOARD MEMBER		X						0.	0.	0.
(12) DAVID EDELSON	2.00									
VICE PRESIDENT		X		X		<u> </u>	<u> </u>	0.	0.	0.
(13) DAVID EVERETT	2.00						ŀ			
VICE PRESIDENT		X		X			ļ	0.	0.	0.
(14) DAVID MOORE	2.00							_		
VICE PRESIDENT		X		X		<u> </u>	<u> </u>	0.	0.	0.
(15) EMILY STEINMAN	1.00	l							_	_
BOARD MEMBER	1	X	<u> </u>		_	<u> </u>	<u> </u>	0.	0.	0.
(16) ERICA SCHWARTZ	1.00	١						_		_
BOARD MEMBER	1 2 22	X			-	<u> </u>		0.	0.	0.
(17) FRANCES LEVY	2.00	٠,		3,7					_	_
VICE PRESIDENT		X		X		<u> </u>	<u> </u>	0.	0.	0. Form <b>990</b> (2017)

SERVICES, INC.

Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (F) (D) (E) Position Average Name and title Reportable Reportable Estimated (do not check more than one hours per compensation compensation amount of box, unless person is both an week from from related other (list any organizations the compensation hours for organization (W-2/1099-MISC) from the trustee or related ıstitutional trustee (W-2/1099-MISC) organization organizations and related Individual below organizations line) 1.00 (18) FRED YERMAN BOARD MEMBER 0. Х 0. (19) HARRIET GRUBER 1.00 BOARD MEMBER X 0. 0. 0. (20) HENRY FEUERSTEIN 1.00 BOARD MEMBER X 0. 0. 0. (21) HOLLY YOUNGWOOD 1.00 BOARD MEMBER (OUTGOING) Х 0 0 0. (22) IRA SCHUMAN 1.00 BOARD MEMBER Х 0. 0. 0. (23) JAMES DEUTSCH 1.00 0. BOARD MEMBER (OUTGOING) Х 0. 0. (24) JAMIE STECHER 2.00 SECRETARY & VICE PRESIDENT X Х 0. 0. (25) JANET GINSBERG 1.00 BOARD MEMBER 0. 0 0. (26) JEAN SHAFIROFF 1.00 BOARD MEMBER 0. 0. 0. 1b Sub-total 3,239,431. 0. 652,068. c Total from continuation sheets to Part VII, Section A 3,239,431. 652,068. d Total (add lines 1b and 1c) ... Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable 90 compensation from the organization Yes No 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on Х line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual X 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Х 5 **Section B. Independent Contractors** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

the organization. Report compensation for the calendar year ending with or with	iii tile organization's tax year.	
(A)	(B)	(C)
Name and business address	Description of services	Compensation
ACCESS STAFFING		
PO BOX 75334, CHICAGO, IL 60675	PERSONNEL SERVICES	843,277.
JACKSON & COKER LOCUM TENENS LLC		
PO BOX 277638, ATLANTA, GA 30384	PERSONNEL SERVICES	585,773.
CORPORATE COMPUTER SOLUTIONS	TECHNICAL	
PO BOX 246, HARRISON, NY 10528	CONSULTATION AND SUP	488,780.
TRI-STATE MAINTENANCE AND SERVICE	MAINTENENCE AND	
170 21ST AVENUE, PATERSON, NJ 07501	SERVICES	470,473.
VISITING NURSE SERVICE OF NEW YORK	HOME HEALTH CARE	
1250 BROADWAY, NEW YORK, NY 10001	SERVICES	462,101.
2 Total number of independent contractors (including but not limited to those list	ed above) who received more than	
\$100,000 of compensation from the organization		

Form 990 SERVICES Part VII Section A. Officers, Directors, Tru		nple	vee	s. aı	nd H	liah	est	Compensated Employe	**_**	<u> </u>
(A)	(B)	T	, y c c	<u>s, ur</u> ((		iigii	CSL	(D)	(E)	(F)
Name and title	Average				-, ition	ı		Reportable	Reportable	Estimated
	hours	(c	heck	all t	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				loyee		the	organizations	compensation
	(list any	director				emp		organization	(W-2/1099-MISC)	from the
	related	5	stee			sated		(W-2/1099-MISC)		organization and related
	organizations	truste	al trus		yee	шрег				organizations
	below	Individual trustee	institutional trustee	er	Key employee	Highest compensated employee	je j			g
	line)	Indi	Insti	Officer	Key	훈	Former			
(27) JEAN TROUBH	3.00									
CHAIRMAN		X		X				0.	0.	0
(28) JEFF SABER	1.00								_	_
BOARD MEMBER	1 00	X						0.	0.	0
(29) JENNIFER LIPSCHULTZ BOARD MEMBER	1.00	١.,								
(30) JENNY LYSS	2.00	X						0.	0.	0
VICE PRESIDENT	4.00	x		х			İ	0.	0.	0
(31) JOANNE ROSEN	1.00	^		Λ			_	0.	U•	0
BOARD MEMBER	2.00	x						0.	0.	0
(32) JOHN HERRMANN	3.00	<u> </u>				-	$\vdash$			
CHAIRMAN		Х		х				0.	0.	0
(33) KAREN KASNER	1.00									
BOARD MEMBER		Х						0.	0.	0
(34) KATHY PIKE	1.00									
BOARD MEMBER		X						0.	0.	0
(35) KEITH STEIN	1.00								_	_
BOARD MEMBER	1 00	X						0.	0.	0
(36) LARRY GOTTLIEB BOARD MEMBER	1.00	x							0	0
(37) LAURIE LINDENBAUM	1.00	<u> </u>						0.	0.	0
BOARD MEMBER	1.00	x						0.	0.	0
(38) LAURIE SPRAYREGEN	2.00	23								<u> </u>
VICE PRESIDENT	2.00	х		x				0.	0.	0
(39) LESLIE MAY BLAUNER	1.00						<del></del>	0.	0.	
BOARD MEMBER		х						0.	0.	0
(40) LISA SCHIFF	1.00									
BOARD MEMBER (OUTGOING)		Х						0.	0.	0
(41) LORI REINSBERG	1.00									
BOARD MEMBER		X						0.	0.	0
(42) LYNN KROLL	2.00									
VICE PRESIDENT	1 00	X		Х				0.	0.	0
(43) MARK RACHESKY	1.00									_
30ARD MEMBER (44) MICHAEL EPSTEIN	2 00	X	$\vdash$					0.	0.	0
(44) MICHAEL EPSTEIN FREASURER	2.00	х		$_{\rm x}$				_	_	^
(45) NORMAN LEBEN	2.00	^		^				0.	0.	0
VICE PRESIDENT	2.00	x		x				0.	0.	٨
(46) PAUL KRONISH	1.00			27				0.	U • I	0
BOARD MEMBER		Х						0.	0.	0
								· .		<u> </u>

	(B) Average hours per week (list any hours for related		neck	s, ar (C Posi all t	<b>)</b> ition			Compensated Employe (D) Reportable compensation	(E) Reportable compensation	(F) Estimated	
(A) Name and title  or  (47) RICHARD DOVERE  BOARD MEMBER (48) SETH BERGSTEIN  BOARD MEMBER (49) SHELLEY ERLICH HOLM	(B) Average hours per week (list any hours for related rganizations	or director	neck	<b>(C</b> Posi	<b>)</b> ition			<b>(D)</b> Reportable	<b>(E)</b> Reportable	Estimated	
Or  (47) RICHARD DOVERE  BOARD MEMBER  (48) SETH BERGSTEIN  BOARD MEMBER  (49) SHELLEY ERLICH HOLM	week (list any hours for related rganizations	stee or director						•	•	Estimated amount of	
BOARD MEMBER  (48) SETH BERGSTEIN  BOARD MEMBER  (49) SHELLEY ERLICH HOLM	week (list any hours for related organizations below line)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations	
(48) SETH BERGSTEIN BOARD MEMBER (49) SHELLEY ERLICH HOLM	1.00									_	
BOARD MEMBER (49) SHELLEY ERLICH HOLM	1 00	Х						0.	0.	0.	
(49) SHELLEY ERLICH HOLM	1.00										
		Х					_	0.	0.	0.	
3OARD MEMBER	1.00							_	_	_	
		X						0.	0.	0.	
(50) SHERI GELLMAN	1.00										
BOARD MEMBER		Х						0.	0.	0.	
(51) SKIP PRATT	1.00										
BOARD MEMBER		X						0.	0.	0.	
(52) STEPHANIE BERNHEIM	1.00										
BOARD MEMBER		X						0.	0.	0.	
(53) STEVEN FASMAN	3.00										
VICE PRESIDENT		X		Х				0.	0.	0.	
(54) SUSAN TOFEL	1.00										
BOARD MEMBER		X						0.	0.	0.	
(55) TINA PRICE	1.00										
BOARD MEMBER		X						0.	0.	0.	
(56) WENDY WILSHIN	1.00										
BOARD MEMBER		X						0.	0.	0.	
(57) DAVID RIVEL	35.00						ŀ				
CHIEF EXECUTIVE OFFICER				X				324,593.	0.	53,674	
(58) RONALD ACKER	35.00			Ì							
CHIEF FINANCIAL OFFICER				Х				302,443.	0.	71,242.	
(59) AVROHOM ADLER	35.00										
EXECUTIVE PROGRAM DIRECTOR					Х			175,815.	0.	39,367	
(60) JOHN KASTAN	35.00										
CHIEF PROGRAM OFFICER					Х			292,615.	0.	38,384.	
(61) LEONARDO RODRIGUEZ	35.00										
EXECUTIVE PROGRAM DIRECTOR				•	Х			279,201.	0.	83,808.	
(62) REBECCA WULF	35.00										
EXECUTIVE PROGRAM DIRECTOR					Х			272,721.	0.	48,386.	
(63) UDAY MADASU	35.00										
CHIEF INFORMATION OFFICER			_		Х	_		252,951.	0.	60,166.	
(64) CARMELA FRIDMAN	35.00										
SENIOR PSYCHIATRIST						x		275,597.	0.	27,530.	
(65) ELLEN JOSEM	35.00							-		,	
CHIEF LEGAL & STRATEGY OFF						х		293,054.	0.	114,092.	
(66) PAULA PANZER	35.00		$\neg$	$\neg$		$\neg \uparrow$		•			
CHIEF CLINICAL & MED. OFF.						х		280,362.	0.	58,310.	

Form 990 SERVICES									**_**	4937
Part VII Section A. Officers, Directors, T	l l	nplo	yee			ligh	est			
<b>(A)</b> Name and title	(B) Average hours	(cl		Pos		ı app	ly)	( <b>D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensatio from the organization and related organizations
67) SHAMA SAQI	35.00								_	
SYCHIATRIST	<del> </del>			L		X		229,366.	0.	24,831
68) YANA SEROBYAN	35.00					77		260 712	0	20 000
SYCHIATRIST						Х		260,713.	0.	32,278
		-								
								· · · · · · · · · · · · · · · · · · ·		
otal to Part VII, Section A, line 1c								3,239,431.		652,068

Form 990 (2017) SERVICES, INC.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII (B) (**D)** Revenue excluded from tax under (A) (C) Unrelated Related or Total revenue exempt function business sections 512 - 514 revenue revenue Gifts, Grants ilar Amounts 1 a Federated campaigns ..... 10,083,936, 1a **b** Membership dues ..... 1b c Fundraising events ..... 1,073,021 1c Gifts, d Related organizations 1d e Government grants (contributions) 1e 71,341,168. Contributions, f All other contributions, gifts, grants, and similar amounts not included above ..... 4,832,705 28,093 g Noncash contributions included in lines 1a-1f: \$ 87,330,830 Total. Add lines 1a-1f Business Code 2 a MEDICARE/MEDICAID PAYMENTS 624100 86,015,950 86,015,950 Program Service Revenue b CLINIC AND OTHER SERVICE FEES 40,565,056 624100 40,565,056, EDUCATION AND GOVERMENT CONTRACTS 624100 2,984,533, 2,984,533 UNION FREE SCHOOL DISTRICT 624100 450,000. 450,000. All other program service revenue Total. Add lines 2a-2f 130,015,539 Investment income (including dividends, interest, and other similar amounts) 2,726,683, 2,726,683. Income from investment of tax-exempt bond proceeds (i) Real (ii) Personal 264,652 6 a Gross rents 146,495. b Less: rental expenses ...... 118,157. c Rental income or (loss) ..... d Net rental income or (loss) 118,157. 118,157. ▶ (i) Securities 7 a Gross amount from sales of (ii) Other 18,083,736, assets other than inventory b Less: cost or other basis 14,698,430. and sales expenses ...... c Gain or (loss) 3,385,306. d Net gain or (loss) 3,385,306 3,385,306. 8 a Gross income from fundraising events (not Other Revenue including \$ \_\_\_\_\_ 1,073,021. of contributions reported on line 1c). See Part IV, line 18 47,685 230 902. b Less: direct expenses ..... c Net income or (loss) from fundraising events -183,217 -183,217. 9 a Gross income from gaming activities. See Part IV, line 19 \_\_\_\_\_a b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold ..... c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a DISABILITY REIMBURSMENT 624100 62,597 62,597. b SUNDRY AND PUBLICATIONS 12,470. 624100 12,470. c MEMBERSHIP FEES 624100 2,136. 2,136. d All other revenue e Total. Add lines 11a-11d 77,203, 223,470,501. 130,015,539 6,124,132. 12 Total revenue. See instructions.

\*\*-\*\*\*4937

Page 9

\*\*-\*\*\*4937 Page **10** 

# Form 990 (2017) SERVICES, INC. Part IX Statement of Functional Expenses

	on 501(c)(3) and 501(c)(4) organizations must com		or organizations must oor	nnlata calumn (A)	
<u>Jecii</u>	Check if Schedule O contains a respon		=	npiete column (A).	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic			Property of Charles and Charle	
	individuals. See Part IV, line 22	19,158,272.	19,158,272.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,560,766.	967,274.	1,593,492.	
6	Compensation not included above, to disqualified			,	
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	110,788,004.	101,673,665.	8,481,421.	632,918.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	5,163,547.	4,399,366.	708,718.	55,463. 94,761.
9	Other employee benefits	21,591,033.	19,398,488.	2,097,784.	
10	Payroll taxes	11,212,374.	10,305,961.	854,583.	51,830.
11	Fees for services (non-employees):			_	
а	Management	446,237.	167,986.	278,251.	
b	Legal	722,644.	43,628.	679,004.	12.
С	Accounting	198,616.	19,731.	178,885.	
		80,134.		80,134.	
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	619,050.		619,050.	
	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)	8,096,046.	7,244,332.	830,764.	20,950.
12	Advertising and promotion	354,415.	117,593.	232,459.	4,363.
13	Office expenses	5,017,591.	4,606,830.	373,529.	37,232.
14	Information technology	4,326,505.	3,940,464.	354,196.	31,845.
15	Royalties				45.00
16	Occupancy	16,968,132.	15,426,645.	1,458,047.	83,440.
17	Travel	1,837,526.	1,777,771.	58,306.	1,449.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	337,237.	223,493.	104,668.	9,076.
20	Interest	598,613.	148,696.	449,917.	······································
21	Payments to affiliates		-		
22	Depreciation, depletion, and amortization	6,813,811.	4,588,559.	2,218,743.	6,509.
23	Insurance	2,570,795.	2,423,937.	137,507.	9,351.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	REPAIRS AND MAINTENANCE	2,053,428.	2,009,773.	43,324.	331.
b	BAD DEBT	2,039,444.	2,039,444.		551.
C	FACILITY TAX ASSESSMENT	1,029,392.	1,029,392.	0.	0.
d	RECRUITING	570,679.	316,246.	219,181.	35,252.
	All other expenses	470,793.	277,947.	60,111.	132,735.
25		225,625,084.		22,112,074.	1,207,517.
<u>25</u> 26	Joint costs. Complete this line only if the organization	,,			_,_0,,011
_0	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	11 IONOWING SOF 90-2 (ASC 938-720)				Carra 000 (0017

Form 990 (2017)
Part X Balance Sheet

			(A)		(B)
	1		Beginning of year		End of year
	1	Cash - non-interest-bearing	1,173,245.	1	2,613,400.
	2	Savings and temporary cash investments	6,568,251.	2	6,796,763.
	3	Pledges and grants receivable, net	1,635,675.	3	2,098,084.
	4	Accounts receivable, net	35,984,955.	4	31,056,188.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L	and the state of t	5	1117
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
	1	employers and sponsoring organizations of section 501(c)(9) voluntary			
SIS		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
•	8	Inventories for sale or use	E 080 001	8	0.011.010
	9	Prepaid expenses and deferred charges	5,073,201.	9	3,014,348.
	10a	Land, buildings, and equipment: cost or other			
	١.	basis. Complete Part VI of Schedule D 10a 151, 190, 101.	C7 100 4F4		71 415 450
		Less: accumulated depreciation	67,109,454.	10c	71,415,453.
	11	Investments - publicly traded securities	92,447,023.	11	92,697,775.
	12	Investments - other securities. See Part IV, line 11	15,999,970.	12	19,583,044.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets	0.	14	1 070 040
	15	Other assets. See Part IV, line 11	225,991,774.	15	1,879,840. 231,154,895.
	16 17	Total assets. Add lines 1 through 15 (must equal line 34)	26,591,774.	16	
	18	Accounts payable and accrued expenses	20,331,330.	17	14,807,406.
	19	Grants payable	432,910.	18 19	449,861.
	20	Deferred revenue	11,352,328.	20	10,330,208.
	21	F	164,070.	<u>20</u> 21	194,152.
_	22	Loans and other payables to current and former officers, directors, trustees,	101,070.		174,174.
ב		key employees, highest compensated employees, and disqualified persons.			
Liabilities		Complete Part II of Schedule L	Without and the second second	22	and the second of latter with a set of a second management of
ב	23	Secured mortgages and notes payable to unrelated third parties	11,321,030.	23	17,791,405.
	24	Unsecured notes and loans payable to unrelated third parties	13,000,000.	24	16,500,000.
	25	Other liabilities (including federal income tax, payables to related third	20,000,000.		20,300,000.
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D	27,752,920.	25	33,735,203.
	26	Total liabilities. Add lines 17 through 25	90,614,656.	26	93,808,235.
		Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
s		complete lines 27 through 29, and lines 33 and 34.			
Se	27	Unrestricted net assets	113,331,429.	27	116,177,108.
<u>a</u>	28	Temporarily restricted net assets	15,480,480.	28	14,604,343.
0	29	Permanently restricted net assets	6,565,209.	29	6,565,209.
5		Organizations that do not follow SFAS 117 (ASC 958), check here			
5		and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	Partition of the Control of the Cont
2		Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets of Fulld Balances	1	Retained earnings, endowment, accumulated income, or other funds		32	
ž	l	Total net assets or fund balances	135,377,118.	33	137,346,660.
	l	Total liabilities and net assets/fund balances	225,991,774.	34	231,154,895.

SERVICES, INC. \*\*-\*\*\*4937 Form 990 (2017) Page 12 Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI X Total revenue (must equal Part VIII, column (A), line 12) 1 223,470,501. 2 Total expenses (must equal Part IX, column (A), line 25) 225,625,084. 2 3 Revenue less expenses. Subtract line 2 from line 1 -2,154,583. 3 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 135,377,118. 4 4 Net unrealized gains (losses) on investments 3,253,330. 5 5 6 Donated services and use of facilities 6 ..... 7 Investment expenses ..... 7 R Prior period adjustments 8 Other changes in net assets or fund balances (explain in Schedule O) 9 870,795. 9 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) 137,346,660. Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII X Yes Nο Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? X 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? Х 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? X 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? X За b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits Х 3b

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

JEWISH BOARD OF FAMILY & CHILDREN'S

2017

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** 

\*\*-\*\*\*4937 SERVICES INC. Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: \_\_\_ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12q. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A. D. and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations g Provide the following information about the supported organization(s). (i) Name of supported (iii) Type of organization (v) Amount of monetary (vi) Amount of other in vour governing documen (described on lines 1-10) organization support (see instructions) support (see instructions) Yes No above (see instructions))

<u>Total</u>

Schedule A (Form 990 or 990-EZ) 2017 SERVICES, INC.

\*\*-\*\*4

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and						1
	membership fees received. (Do not						
		52659152.	57146970.	109896284	83205439.	87330830.	390238675
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4		52659152.	57146970.	109896284	83205439.	87330830.	390238675
5	The portion of total contributions			103030201	00200200	0,000000	330230073
·	by each person (other than a						
	governmental unit or publicly					and the second	
	supported organization) included	La de la compania de				100000	
	on line 1 that exceeds 2% of the				er is a section of the con-		
	amount shown on line 11,						
	l (A)						
6	Public support. Subtract line 5 from line 4.						390238675
	etion B. Total Support						530230073
	ndar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(a) 2015	(4) 2016	(=) 0017	(f) Total
	Amounts from line 4	52659152.	571/6970	(c) 2015	(d) 2016 83205439	(e) 2017	(f) Total
8	Gross income from interest,	32033132.	371403701	100000204	03203437.	07330030.	330230073
0	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	2100739.	2492580.	2533139.	2860982.	2001225	12978775.
^		2100739.	2492300.	4555159.	2000302.	2331333.	129/0//5.
9	Net income from unrelated business						
	activities, whether or not the						
40	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital	252 057	240 071	072 021	1445000	104 000	0445046
	assets (Explain in Part VI.)	354,037.	449,9/1.	273,931.	1445099.		
	Total support. Add lines 7 through 10		•				405663396
	Gross receipts from related activities,						<u>,852,105.</u>
13	First five years. If the Form 990 is for	=			•	, , , ,	
Sec	organization, check this box and store ction C. Computation of Publi	o Support Per	centage				<b>&gt;</b>
				1(0)			96.20 %
	Public support percentage for 2017 (li					14	
	Public support percentage from 2016	•	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			15	95.60 %
16a	33 1/3% support test - 2017. If the control is a support test - 2017 is a support test - 2017.						► \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
1	stop here. The organization qualifies	. ,	Ü				
a	33 1/3% support test - 2016. If the c						. —
<b></b>	and stop here. The organization qual	•		***************************************			
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac					rt VI how the orgar	nization
_	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances test	_				•	
	more, and if the organization meets the						
	organization meets the "facts-and-circ					*********	▶∐
18	Private foundation. If the organization	n did not check a l	oox on line 13, 16	a, 16b, 17a, or 17b	, check this box a	nd see instructions	<u> </u>

## Schedule A (Form 990 or 990-EZ) 2017 SERVICES, INC. Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II \

Section A. Public Support	ciow, picase comp	note i uit ii.j				
Calendar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						
	4 ) 00/0			T	T I	
Calendar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9 Amounts from line 6						
dividends, payments received on						
securities loans, rents, royalties, and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b,						
whether or not the business is						
regularly carried on						
or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization's	first, second, thire	d, fourth, or fifth to	ax year as a sectio	n 501(c)(3) organizat	ion,
check this box and stop here						<b>&gt;</b>
Section C. Computation of Publi	c Support Per	centage				
15 Public support percentage for 2017 (I	ine 8, column (f) di	vided by line 13, c	olumn (f))		15	%
16 Public support percentage from 2016					16	%
Section D. Computation of Inves						
17 Investment income percentage for 20	)17 (line 10c, colur	nn (f) divided by lir	ne 13, column (f))		17	%
18 Investment income percentage from					18	%
19a 33 1/3% support tests - 2017. If the						is not
more than 33 1/3%, check this box ar	nd <b>stop here.</b> The	organization qual	ifies as a publicly	supported organiz	ation	▶□
b 33 1/3% support tests - 2016. If the line 18 is not more than 33 1/3%, che	=					d ►□

Schedule A (Form 990 or 990-EZ) 2017 SERVICES, INC.

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? *If* "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
		100 M W TO 100 M TO 1
1		
2		
3a		
3b		
3c		
4a		
4b		er e er er l
4c		
5a 5b		
5c		
7		
8		
9a		
Ju		
9b		
9b 9c		
9b 9c 10a		

\*\*-\*\*\*4937 Page 4

# JEWISH BOARD OF FAMILY & CHILDREN'S Schedule A (Form 990 or 990-EZ) 2017 SERVICES, INC.

Sche		-***493	7 Pa	age <b>5</b>
Pa	rt IV   Supporting Organizations <sub>(continued)</sub>			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
c	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
		735000 A3100 A31	Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to	130 (13)		
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported	150000000000000000000000000000000000000		
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	1000		
800	supervised, or controlled the supporting organization.	2		Ĺ
Sec	tion C. Type II Supporting Organizations			
4	Word a majority of the avantitation's divertise of the state of the target of the state of the s		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	_		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations	1		
	tion Divin Type in Supporting Significations		Vaa	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			1
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	\$5 P44330	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			jalangt.
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2	11.15 - 17.45	
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
_	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3	200	1
Sec	tion E. Type III Functionally Integrated Supporting Organizations			-
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruc	tions).		
а	The organization satisfied the Activities Test. Complete line 2 below.	,		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (so	ee instructions).		
2	Activities Test. Answer (a) and (b) below.	1	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			l
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.	10 (11 max 12) 20 (11 max 12)		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Sche	edule A (Form 990 or 990-EZ) 2017 SERVICES, INC.			**-***4937 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	ıg Orgai	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	ng trust on	Nov. 20, 1970 (explain in F	Part VI.) See instructions. A
	other Type III non-functionally integrated supporting organizations must co			,
Sect	tion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	tion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):	\$1100 SEC. 15		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7	<b></b>	
8	Minimum Asset Amount (add line 7 to line 6)	8		
	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
_ <u></u>	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
-	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional		ed Type III supporting orga	nization (see
-	instructions)	,og,ui		

Schedule A (Form 990 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017 SERVICES, INC. \*\*-\*\*\*4937 Page 7 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 5 Qualified set-aside amounts (prior IRS approval required) Other distributions (describe in Part VI). See instructions. Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 9 Distributable amount for 2017 from Section C, line 6 Line 8 amount divided by line 9 amount (i) (iii) (ii) Underdistributions Distributable Section E - Distribution Allocations (see instructions) **Excess Distributions** Pre-2017 Amount for 2017 Distributable amount for 2017 from Section C, line 6 Underdistributions, if any, for years prior to 2017 (reasonable cause required- explain in Part VI). See instructions. Excess distributions carryover, if any, to 2017 **b** From 2013 **c** From 2014 d From 2015 e From 2016 f Total of lines 3a through e g Applied to underdistributions of prior years h Applied to 2017 distributable amount i Carryover from 2012 not applied (see instructions) i Remainder, Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2017 from Section D, a Applied to underdistributions of prior years **b** Applied to 2017 distributable amount c Remainder. Subtract lines 4a and 4b from 4. Remaining underdistributions for years prior to 2017, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions Remaining underdistributions for 2017. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2018. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2013 b Excess from 2014 c Excess from 2015 d Excess from 2016 e Excess from 2017

Schedule A (Form 990 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017 SERVICES, INC.

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: OTHER 180,103. 2013 AMOUNT: \$ 2014 AMOUNT: \$ 30,488. 2015 AMOUNT: \$ 75,483. 2016 AMOUNT: \$ 1,210,045. 2017 AMOUNT: \$ 77,203. FUNDRAISING REVENUE 2013 AMOUNT: \$ 171,954. 2014 AMOUNT: \$ 219,483. 2015 AMOUNT: \$ 198,448. 2016 AMOUNT: \$ 235,054. 2017 AMOUNT: \$ 47,685.

### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Go to www.irs,gov/Form990 for the latest information.

OMB No. 1545-004

**Employer identification number** 

2017

JEWISH BOARD OF FAMILY & CHILDREN'S SERVICES, INC. \*\*-\*\*\*4937 Organization type (check one): Filers of: Section: X 501(c)( 3 ) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. I For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filling Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

religious, charitable, etc., contributions totaling \$5,000 or more during the year

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

Name of organization
JEWISH BOARD OF FAMILY & CHILDREN'S
SERVICES, INC.

Employer identification number

Faili	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	NEW YORK CITY ADMINISTRATION FOR CHILDREN'S SERVICES  150 WILLIAM STREET, 10TH FLOOR  NEW YORK, NY 10038	\$ <u>28,471,450.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	NEW YORK CITY HUMAN RESOURCES ADMINISTRATION  180 WATER STREET  NEW YORK, NY 10038	\$6,490,298.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	NEW YORK CITY DEPARTMENT OF MENTAL HEALTH AND HYGIENE  93 WORTH STREET, ROOM 709  NEW YORK, NY 10013	\$ 6,187,947.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	NEW YORK STATE OFFICE OF MENTAL HEALTH  44 HOLLAND AVENUE  NEW YORK, NY 10029	\$ 23,735,002.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	UNITED JEWISH APPEAL  130 EAST 59TH STREET  NEW YORK, NY 10022	\$ <u>10,083,936</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  801 CHERRY STREET, UNIT #45  FORT WORTH, TX 76102	\$3,524,301.	Person X Payroll

SERVICES, INC.

Name of organization
JEWISH BOARD OF FAMILY & CHILDREN'S

Employer identification number

Part II	Noncash Propert	/ (see instructions	s). Use duplicate copi	ies of Part II if additions	al space is needed.
---------	-----------------	---------------------	------------------------	-----------------------------	---------------------

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of organization

Employer identification number

JEWISH	BOARD	OF	FAMILY	&	CHILDREN'	S

SERVICES, INC.

	the year from any one contributor. Complete completing Part III, enter the total of exclusively religious	columns (a) through (e) and the follow s,charitable, etc., contributions of \$1,000 or le	n section 501(c)(7), (8), or (10) that total more than \$1,000 for ving line entry. For organizations ess for the year. (Enter this info. once.)			
No. om art I	Use duplicate copies of Part III if addition	al space is needed. (c) Use of gift	(d) Description of how gift is held			
		(e) Transfer of gift				
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee			
No. om rt I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee			
lo. m t l	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	Transferee's name, address, a	(e) Transfer of gift	Relationship of transferor to transferee			
lo. m t l	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
		(e) Transfer of gift	sfer of gift  Relationship of transferor to transferee			

#### **SCHEDULE C**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**Political Campaign and Lobbying Activities** 

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

_					
Nan	Section 501(c)(4), (5), or (6) organization  JEWISH	ions: Complete Part III. BOARD OF FAMILY &	CUTI DDENI'C	Empl	oyer identification number
IVAII	SERVICE		CUILDKEN 2	Linb	**-***4937
Pε	art I-A Complete if the org	anization is exempt unde	r section 501(c) o	r is a section 527 or	ganization.
45455		,a.ia.i.o.i.io oxompt airao		. 10 4 00041011 021 015	9411124110111
4	Provide a description of the organiz	ration's direct and indirect politics	Laampaign aativition in	Dort IV	
	Political campaign activity expendit	·	, •		
	Volunteer hours for political campai				
3	volunteer flours for political campai	gn activities	•••••		
Pε	art I-B Complete if the org	anization is exempt unde	r section 501(c)(3	),	
1	Enter the amount of any excise tax			*	
	Enter the amount of any excise tax				
	If the organization incurred a sectio				
	a Was a correction made?				
	If "Yes," describe in Part IV.				
Pε	art I-C Complete if the org	anization is exempt unde	r section 501(c), e	except section 501(c	)(3).
1	Enter the amount directly expended	by the filing organization for sect	tion 527 exempt functi	on activities > \$	
2	Enter the amount of the filing organ	ization's funds contributed to other	er organizations for sec	ction 527	
	exempt function activities			<b>&gt;</b> \$	
3	Total exempt function expenditures	. Add lines 1 and 2. Enter here an	d on Form 1120-POL,		
	line 17b		***************************************	<b>&gt;</b> \$	
4	Did the filing organization file Form	1120-POL for this year?			Yes No
5	Enter the names, addresses and en				
	made payments. For each organiza	tion listed, enter the amount paid	from the filing organiza	ation's funds. Also enter the	e amount of political
	contributions received that were pro	• •			e segregated fund or a
	political action committee (PAC). If	additional space is needed, provid	de information in Part l'	V.	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
				filing organization's funds. If none, enter -0	contributions received and promptly and directly
				lunds. If none, enter -0	delivered to a separate
					political organization.
					If none, enter -0
	<del></del>				

Schedule C (Form 990 or 990-EZ) 2017 SE	RVICES, I	NC.		**_*	**4937 Page 2
Part II-A Complete if the organ section 501(h)).	ization is exer	npt under section	1501(c)(3) and file	ed Form 5768 (ele	ection under
A Check if the filing organization expenses, and share or B Check if the filing organization	f excess lobbying	expenditures).		group member's name	e, address, EIN,
	n Lobbying Expe	nditures		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influence	ce public opinion (	grass roots lobbying)			
b Total lobbying expenditures to influence	ce a legislative boo	dy (direct lobbying)			
c Total lobbying expenditures (add lines	1a and 1b)				
d Other exempt purpose expenditures					
e Total exempt purpose expenditures (a	dd lines 1c and 1d	)			
f Lobbying nontaxable amount. Enter th	e amount from the	e following table in both	columns.		
If the amount on line 1e, column (a) or (b	is: The lob	bying nontaxable am	ount is:		
Not over \$500,000	20% of	the amount on line 1e.			
Over \$500,000 but not over \$1,000,00	0 \$100,00	00 plus 15% of the exc	ess over \$500,000.		
Over \$1,000,000 but not over \$1,500,0	000 \$175,00	00 plus 10% of the exc	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17,000	,000 \$225,00	00 plus 5% of the exces	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,	000.			
g Grassroots nontaxable amount (enter	,				
h Subtract line 1g from line 1a. If zero or	•				1
i Subtract line 1f from line 1c. If zero or					
j If there is an amount other than zero o		line 1i, did the organiza	tion file Form 4720	г	
reporting section 4911 tax for this yea					Yes No
(Some organizations that	made a section 5	eraging Period Under 01(h) election do not l ate instructions for lir	nave to complete all o	of the five columns be	elow.
	Lobbying Expe	nditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2014	<b>(b)</b> 2015	<b>(c)</b> 2016	<b>(d)</b> 2017	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2017

Schedule C (Form 990 or 990-EZ) 2017 SERVICES, INC.

\*\*-\*\*\*49

Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(:	a)	(b	)
	e lobbying activity.	Yes	No	Amo	unt
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:  Volunteers?		X		
h	Doid staff or management (include companyation in average repeated on lines 4 - through 4)/0	Х			
2	Media advertisements?		х	Anna Contract Anna Contract	and the second second Sec
d	Mailings to members, legislators, or the public?		X		
	Publications, or published or broadcast statements?		X		
	Grants to other organizations for lobbying purposes?		X		
g		X		80	,134.
_	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х		, 1011
 i	Other activities?		X		
	Total. Add lines 1c through 1i			80	,134.
ე ე ს	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	220000000000000000000000000000000000000	Х	00	, 191
	If "Yes," enter the amount of any tax incurred under section 4912		21		
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		50,000,000,000,000,000		
	t III-A   Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(	5), or sec	tion	to de la constitució
	501(c)(6).	(-)(	-,,		
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
	t III-B Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(	5), or sec	tion	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered				3, is
	answered "Yes."	,	` `	·	·
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic				
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
	Carryover from last year				
С	<del>-</del>				
3	A				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
•	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
	expenditure next year?		4		
5		• • • • • • • • • • • • • • • • • • • •	5		
	t IV Supplemental Information		1 0 1		
	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list\· Part II-	-Δ lines 1 ar	nd 2 (see	
	uctions); and Part II-B, line 1. Also, complete this part for any additional information.	1104,11 41111	7 1, 111100 1 a.	.4 2 (000	
	RT II-B, LINE 1, LOBBYING ACTIVITIES:				
THI	E ORGANIZATION HAS A PUBLIC AFFAIRS STAFF. THIS GROU	IP ADVO	CATES	WITH	
			<del></del>		
LEC	GISLATORS AT THE FEDERAL, NEW YORK STATE AND NEW YOR	K CITY	LEVE	LS ON	
BEI	HALF OF THE GOVERNMENTAL FUNDING THE ORGANIZATION RE	LIES (	ON FOR	ITS	
PRO	OGRAMS. THIS GROUP WORKS WITH OUR OUTSIDE LOBBYING F	'IRM OI	THES	<u> </u>	
TN.	ITIATIVES. WE ALSO COORDINATE ADVOCACY EFFORTS WITH	OUR PI	EER AG	ENCIES	

Schedule C (Fo	orm 990 or 990-	EZ) 2017 <b>SERV</b>	ICES, INC.							**-***4937	Page 4
Part IV S	upplementa	I Information	(continued)								
THROUGH	SEVERAL	INDUSTRY	COALITIONS	IN	WHICH	WE	ARE	A	MEMBER		
						-					
-											
										•	
	*										
							********				

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

JEWISH BOARD OF FAMILY & CHILDREN'S SERVICES TNC

**Employer identification number** \*\*-\*\*\*4937

Pai	t I Organizations Maintaining Donor Advised	Funds or Other Similar Funds	or Accounts. Complete if the			
	organization answered "Yes" on Form 990, Part IV, line		•			
		(a) Donor advised funds	(b) Funds and other accounts			
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in wr	iting that the assets held in donor advise	ed funds			
	are the organization's property, subject to the organization's ex	clusive legal control?	Yes No			
6	Did the organization inform all grantees, donors, and donor adv					
	for charitable purposes and not for the benefit of the donor or o	donor advisor, or for any other purpose o	conferring			
	impermissible private benefit?		Yes No			
Pai	t II Conservation Easements. Complete if the orga	nization answered "Yes" on Form 990, F	Part IV, line 7.			
1	Purpose(s) of conservation easements held by the organization	(check all that apply).				
	Preservation of land for public use (e.g., recreation or edu	ucation) Preservation of a hist	orically important land area			
	Protection of natural habitat	Preservation of a cert	ified historic structure			
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a qualifie	d conservation contribution in the form	of a conservation easement on the last			
	day of the tax year.		Held at the End of the Tax Year			
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
С	Number of conservation easements on a certified historic struc	ture included in (a)	2c			
d	Number of conservation easements included in (c) acquired aft	er 7/25/06, and not on a historic structu	re			
	listed in the National Register	•••••	2d			
3	Number of conservation easements modified, transferred, release	sed, extinguished, or terminated by the	organization during the tax			
	year ▶					
4	Number of states where property subject to conservation ease	ment is located >				
5	Does the organization have a written policy regarding the perio	dic monitoring, inspection, handling of				
	violations, and enforcement of the conservation easements it holds?					
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year					
	<b>&gt;</b>					
7	Amount of expenses incurred in monitoring, inspecting, handling	ng of violations, and enforcing conservat	tion easements during the year			
	<b>▶</b> \$					
8	Does each conservation easement reported on line 2(d) above	· · · · · ·				
	and section 170(h)(4)(B)(ii)? \ Yes No					
9	7					
	include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for					
Da	conservation easements.  Part III   Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.					
Pai			ner Similar Assets.			
	Complete if the organization answered "Yes" on Form 9					
1a	If the organization elected, as permitted under SFAS 116 (ASC					
	historical treasures, or other similar assets held for public exhib	·	nce of public service, provide, in Part XIII,			
	the text of the footnote to its financial statements that describe					
b	If the organization elected, as permitted under SFAS 116 (ASC					
	treasures, or other similar assets held for public exhibition, edu	cation, or research in furtherance of pub	olic service, provide the following amounts			
	relating to these items:					
	(i) Revenue included on Form 990, Part VIII, line 1					
2	If the organization received or held works of art, historical treas		l gain, provide			
	the following amounts required to be reported under SFAS 116					
а	Revenue included on Form 990, Part VIII, line 1					
b	Assets included in Form 990, Part X		> \$			

\*\*-\*\*\*4937 Page 2 SERVICES, INC. Schedule D (Form 990) 2017 Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply): Public exhibition Loan or exchange programs а Scholarly research Other □ Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? X No **b** If "Yes," explain the arrangement in Part XIII and complete the following table: Amount c Beginning balance 1c d Additions during the year 1d e Distributions during the year Ending balance 1f XYes 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? No X b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. (a) Current year (d) Three years back (b) Prior year (c) Two years back 1a Beginning of year balance 7,132,554. 6,445,141. 6,602,141, 7,257,133, 6,565,209, **b** Contributions 487,503. -157,000. 936,341. c Net investment earnings, gains, and losses -654,992, 949,659. d Grants or scholarships Other expenditures for facilities 216,535 and programs 248,928. 257,735. f Administrative expenses 7,403,522. g End of year balance 7,132,554. 6,445,141. 6,602,141. 7,257,133. Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: Board designated or quasi-endowment b Permanent endowment ► \_\_88.68 c Temporarily restricted endowment 11.32 The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization Yes No (i) unrelated organizations X 3a(i) (ii) related organizations 3a(ii) b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b Describe in Part XIII the intended uses of the organization's endowment funds. Part VI | Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other (b) Cost or other (c) Accumulated (d) Book value basis (investment) basis (other) depreciation 17,512,605. 17,512,605. 1a Land \_\_\_\_\_ 97,045,138. 44,917,785. 52,127,353. **b** Buildings 5,188,397. 4,165,415. 1,022,982. c Leasehold improvements 31,044,836. 23,481,880. 7,562,956. d Equipment 399,125. 399,125.

71,415,453.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

ICES.	INC.

	*	_	*	*	*	4	9	3	7	Page	3	
--	---	---	---	---	---	---	---	---	---	------	---	--

Part VII Investments - Other Securities.				
Complete if the organization answered "Yes"		ne 11b. See Form 990, Pa	art X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of val	uation: Cost or en	d-of-year market value
(1) Financial derivatives				,
(2) Closely-held equity interests				
(3) Other				
(A) WELLINGTON DIVIDEND	4 = 0 = 0 6			
(B) INFLATION HEDGE	4,787,96	5. END-OF-YE	AR MARKET	VALUE
(C) AETOS CAPITAL CUSTOM	- 004 4-			
(D) PORTFOLIO	5,306,670	O. END-OF-YE	AR MARKET	VALUE
(E) BARINGS CORE PROPERTY	0 400 404			
(F) FUND	9,488,409	END-OF-YE	AR MARKET	VALUE
(G)				
(H)	10 500 04			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	19,583,04	1.		
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes"		ne 11c. See Form 990, Pa	art X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of val	uation: Cost or en	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets.				
	F 000 D. I. IV. II	4410 5 000 5		
Complete if the organization answered "Yes" (	on Form 990, Part IV, II Description	ne 11a. See Form 990, Pa	art X, line 15.	(b) Book value
	Description			(b) Book value
(1)				
(2)				
(3)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Column (b) must equal Form 990, Part X, col. (B) line  Part X Other Liabilities.	15.)		<b>P</b>	
Complete if the organization answered "Yes"	on Form OOO Dort IV 16	no 110 or 11f Coo Form (	000 Dort V line 05	
(-) D	on Form 990, Part IV, II	(b) Book value	990, Part A, line 25	
		(b) Dook value		
(1) Federal income taxes (2) DUE TO GOVERNMENT AGENCIES	2	20,682,470.		
		614,046.		
1 CODITED DESIGNATION TELEPRITARIES	28	2,518,348.		
• • • • • • • • • • • • • • • • • • • •				
(5) ACCRUED POSTRETIREMENT BEN	AULTIO	9,920,339.		
(6)				
(7)				
(8)				
(9)	05)	33,735,203.		
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)	00,100,400.	Administration to proper property figure	

\*\*-\*\*\*4937 Page 4 SERVICES, INC. Schedule D (Form 990) 2017 Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 226,471,107. Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: a Net unrealized gains (losses) on investments 3,253,330. 2a 334,679. b Donated services and use of facilities 2b c Recoveries of prior year grants 2c 31.647. d Other (Describe in Part XIII.) 2d 3,619,656. Add lines 2a through 2d 222,851,451. Subtract line 2e from line 1 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 619,050. a Investment expenses not included on Form 990, Part VIII, line 7b 4a b Other (Describe in Part XIII.) c Add lines 4a and 4b 619,050. 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.) 470,501. 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 225,705,661. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: 334,679. a Donated services and use of facilities 2a b Prior year adjustments 2b c Other losses 2c 333,301. d Other (Describe in Part XIII.) 2d 667,980. e Add lines 2a through 2d 225,037,681. 3 Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 619,050. -31.647.b Other (Describe in Part XIII.) 4b 587,403. c Add lines 4a and 4b 225,625,084. Total expenses, Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIII Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part XI, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. PART IV, LINE 2B: THE ESCROW ACCOUNTS REPRESENT LIABILITY BALANCES FOR PNA (PERSONAL NEED ASSISTANCE) FUNDS RECEIVED FROM SSA AND/OR THE CLIENTS, AND FUNDS WHICH HAVE BEEN SET ASIDE INTO "BURIAL" ACCOUNTS. PART V, LINE 4: ENDOWMENT FUNDS CONSIST OF DONOR-RESTRICTED ENDOWMENT FUNDS. AS REQUIRED BY U.S. GAAP, NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR IMPOSED

RESTRICTIONS.

Schedule D (Form 990) 2017

Part XIII | Supplemental Information (continued)

MANAGEMENT OF INSTITUTIONAL FUNDS ACT ("NYPMIFA"). NYPMIFA MOVES AWAY FROM
THE "HISTORICAL DOLLAR VALUE" STANDARD, AND PERMITS CHARITIES TO APPLY A

SPENDING POLICY TO ENDOWMENTS BASED ON CERTAIN SPECIFIED STANDARDS OF

PRUDENCE. IN ACCORDANCE WITH NYPMIFA, THE JEWISH BOARD CLASSIFIES AS

PERMANENTLY RESTRICTED NET ASSETS, (A) THE ORIGINAL VALUE OF GIFTS DONATED

TO THE PERMANENT ENDOWMENT, (B) THE ORIGINAL VALUE OF SUBSEQUENT GIFTS TO

THE PERMANENT ENDOWMENT, AND (C) ACCUMULATIONS TO THE PERMANENT ENDOWMENT

MADE IN ACCORDANCE WITH THE DIRECTION OF APPLICABLE DONOR GIFT INSTRUMENT

AT THE TIME THE ACCUMULATION IS ADDED TO THE FUND.

#### PART X, LINE 2:

THE JEWISH BOARD BELIEVES IT HAS NO UNCERTAIN TAX POSITIONS AS OF JUNE 30,

2018 AND 2017 IN ACCORDANCE WITH ACCOUNTING STANDARDS CODIFICATION ("ASC")

TOPIC 740, "INCOME TAXES," WHICH PROVIDES STANDARDS FOR ESTABLISHING AND

CLASSIFYING ANY TAX PROVISIONS FOR UNCERTAIN TAX POSITIONS.

TAKE AL, DINE 2D OTHER ADDODIMENTS.	PART XI, LINE 2D - OTHER ADJUST	MENTS:	
-------------------------------------	---------------------------------	--------	--

RENTAL EXPENSES	146,495.
OTHER INDIRECT FUNDRAISING EXPENSES	-114,848.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	31,647.
	,

#### PART XII, LINE 2D - OTHER ADJUSTMENTS:

TRANSPORTATION	BENEFITS	333,	301.

### PART XII, LINE 4B - OTHER ADJUSTMENTS:

RENTAL EXPENSES	-146,495.
OTHER INDIRECT FUNDRAISING EXPENSES	114,848.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	-31,647.

## **SCHEDULE G**

Department of the Treasury

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Inspection

Internal Revenue Service ► Go to www.irs.gov/Form990 for the latest instructions. Name of the organization JEWISH BOARD OF FAMILY & CHILDREN'S **Employer identification number** \*\*-\*\*\*4937 SERVICES, INC. Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid (iii) Did fundraiser (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) fundraiser have custody or control of contributions? (ii) Activity to (or retained by) or entity (fundraiser) fundraiser from activity organization listed in col. (i) Yes No ightharpoonup3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2017

Schedule G (Form 990 or 990-EZ) 2017 SERVICES, INC. \*\*-\*\*\*4937 Page 2 Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events SPRING CDC(add col. (a) through BENEFIT THERAPUETIC col. (c)) (event type) (event type) (total number) 1,046,983. 46,928. 26,795. 1,120,706. 1 Gross receipts 2 Less: Contributions 1,023,943. 27,053. 22,025. 1,073,021. 23,040. 19,875. 4,770. 47,685. Gross income (line 1 minus line 2) 4 Cash prizes Noncash prizes 4,000. 7,546. 11,546. Rent/facility costs 123,941. 7,920. 131,861. Food and beverages 17,383. 17,383. Entertainment 66,967. 2,743. 402 70,112. Other direct expenses ..... 230,902. 10 Direct expense summary. Add lines 4 through 9 in column (d) -183,217. 11 Net income summary. Subtract line 10 from line 3, column (d) Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Noncash prizes Direct Rent/facility costs Other direct expenses Yes 6 Volunteer labor No Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? Nο **b** If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? b If "Yes," explain:

Schedule G (Form 990 or 990-EZ) 2017 SERVICES, INC.	**_**	*49	37	Page 3
11 Does the organization conduct gaming activities with nonmembers?			'es	No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entit				
to administer charitable gaming?	ĺ		'es	☐ No
13 Indicate the percentage of gaming activity conducted in:				
a The organization's facility	1	13a		%
<b>b</b> An outside facility		13b		%
14 Enter the name and address of the person who prepares the organization's gaming/special events books	and records:	ן מטו		
14 Lines the name and address of the person who prepares the organization's gaming/special events book	and records.			
Name				
Address >				
15a Does the organization have a contract with a third party from whom the organization receives gaming re-	venue?[		'es	No
<b>b</b> If "Yes," enter the amount of gaming revenue received by the organization ▶ \$	and the amount			
of gaming revenue retained by the third party >\$				
c If "Yes," enter name and address of the third party:				
Name				
Address	· .			
16 Gaming manager information:				
Name <b>&gt;</b>				
Gaming manager compensation > \$				
Description of services provided				
				,
Director/officer Employee Independent contractor				
17 Mandatory distributions:				
a Is the organization required under state law to make charitable distributions from the gaming proceeds t	0			
retain the state gaming license?	-		'es	No
b Enter the amount of distributions required under state law to be distributed to other exempt organization	 is or spept in the			
organization's own exempt activities during the tax year > \$	o or opone in the			
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) at	nd (v): and Part III. line	- 0 0	10h	15h
15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	ia (v), and r art iii, iiile.	5 5, 51	J, 10L	, 100,
100, 10, and 170, as applicable. Also provide any additional information. See instructions.				

# JEWISH BOARD OF FAMILY & CHILDREN'S \*\*-\*\*<u>\*4937</u> Page 4 Schedule G (Form 990 or 990-EZ) SERVICES, Part IV Supplemental Information (continued) SERVICES, INC.

# SCHEDULE I (Form 990)

Department of the Treasury
Internal Revenue Service
Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

organization answered Tes On Form 990, raft in

▼ Attach to Form 990.

2017
Open to Public

Inspection

■ Go to www.irs.gov/Form990 for the latest information. JEWISH BOARD OF FAMILY & CHILDREN'S

\*\*-\*\*4937

Schedule I (Form 990) (2017) SERVICES, INC.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

(a) Type of grant or assistance	(b) Number of	(c) Amount of	(d) Amount of non-	(e) Method of valuation	(f) Description of noncash assistance
	recipients		cash assistance	(book, FMV, appraisal, other)	
FINANCIAL ASSISTANCE TO INDIVIDUALS	29155	19,158,272.	0		
Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.	uired in Part I, line	2; Part III, column (	b); and any other ad	ditional information.	
PART I, LINE 2:					
THE JEWISH BOARD PROVIDES FINANCIAL ASSISTANCE ON BEHALF OF CLIENTS IN OUR	ASSISTA	NCE ON BEH	ALF OF CLI	ENTS IN OUR	
PROGRAMS. THE FINANCIAL ASSISTANCE INCLUDES	INCLUDES	RENT,	FOOD AND UTILITIES.	ITIES.	
PROGRAM MANAGERS MONITOR THAT FUNDS	ARE	DISBURSED IN	IN ACCORDANCE WITH	WITH	
PROGRAM PURPOSE AND GUIDELINES. NO	FUNDS ARE	E DISBURSED		DIRECTLY TO CLIENTS.	

Schedule I (Form 990) (2017)

## **SCHEDULE J** (Form 990)

Department of the Treasury

Internal Revenue Service

Part I

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

**Questions Regarding Compensation** 

JEWISH BOARD OF FAMILY & CHILDREN'S SERVICES, INC.

**Open to Public** Inspection

OMB No. 1545-0047

Employer identification number \*\*-\*\*\*4937

Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as, maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee Written employment contract X Compensation survey or study X Independent compensation consultant Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? Х 4a **b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? Х 4b X c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: The organization? 5a Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: The organization? 6a Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the Х initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

SERVICES, Schedule J (Form 990) 2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(בורטונם)	reported as deferred on prior Form 990
(1) DAVID RIVEL	Ξ	324,59	0	0.	21,785.	31,889.	378,267.	0
CHIEF EXECUTIVE OFFICER	Ξ		0					0
(2) RONALD ACKER	Ξ	295,077.	0	7,366.	35,213.	36,029.	373,685.	5,421.
CHIEF FINANCIAL OFFICER	▣		0.	0.	0.		0.	• 0
(3) AVROHOM ADLER	Θ	175,815.	0.	0.	4,310.	35,057.	215,182.	0
EXECUTIVE PROGRAM DIRECTOR	€	0	0	0	0	0	0	0
(4) JOHN KASTAN	€	292,615.	0.	0	5,055.	33,329.	330,999.	0
CHIEF PROGRAM OFFICER	≘	0	0	0	0	0	0	0
(5) LEONARDO RODRIGUEZ	€	267,134.	0	12,067.	56,656.	27,152.	363,009.	9,187.
EXECUTIVE PROGRAM DIRECTOR	€	0	0	0	0	0.	0	0
(6) REBECCA WULF	Ξ	261,871.	0.	10,850.	36,840.	11,546.	321,107.	8,442.
EXECUTIVE PROGRAM DIRECTOR	€	0.	0	0.	0	0	0	
(7) UDAY MADASU	Ξ	249,801.	0.	3,150.	27,360.	32,806.	313,117	3,15
CHIEF INFORMATION OFFICER	▣	0	0.	0	0	0	0	0
(8) CARMELA FRIDMAN	Ξ	275,597.	0.	0.	1,023.	26,507.	303,127.	0
SENIOR PSYCHIATRIST	Œ	0.	• 0	0.	0.	• 0	• 0	• 0
(9) ELLEN JOSEM	(E)	291,35	0.	1,698.	80,797.	33,295.	407,146.	• 0
CHIEF LEGAL & STRATEGY OFF	(E)		0.	0.				0.
(10) PAULA PANZER	(I)	279,39	• 0	970.	27,532.	30,778.	338,672.	• 0
CHIEF CLINICAL & MED. OFF.	(ii)	0.	• 0	0.	0	• 0	0	• 0
(11) SHAMA SAQI	Θ	229,36	0.	0.	429.	24,402.	254,197.	• 0
PSYCHIATRIST	(II)		0.	0.	0.	0.	0.	• 0
(12) YANA SEROBYAN	Ξ	260,713.	0.	0.	8,191.	24,087.	292,991.	0
PSYCHIATRIST	(E)	0	0.	0.	0	• 0	0	• 0
	(E)	-						
	▣							
	Ξ							
	▣							
	Ξ							
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	Ξ		2 2 2 2 3 4 4 5					
	Ξ							
							Schedu	Schedule J (Form 990) 2017

\*\*-\*\*4937

Page :

SERVICES, INC. Part III | Supplemental Information Schedule J (Form 990) 2017

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. THE FOLLOWING EMPLOYEES ON PART II RECEIVED TAXABLE 457(F) CONTRIBUTIONS THESE AMOUNTS ARE INCLUDED THESE AMOUNTS ARE INCLUDED ON PART II OF EACH EMPLOYEE'S W-2: II RECEIVED LIFE INSURANCE CONTRIBUTIONS DURING THE CALENDAR YEAR 2017.  $\vdash$ COLUMN B(III) AND IN BOX THE FOLLOWING EMPLOYEES ON PART DURING THE CALENDAR YEAR 2017. LEONARDO RODRIGUEZ \$9,187 LEONARDO RODRIGUEZ \$2,880 PART II COLUMN B(III) REBECCA WULF \$8,442 RONALD ACKER \$5,421 REBECCA WULF \$2,408 RONALD ACKER \$1,945 UDAY MADASU \$3,150 ELLEN JOSEM \$1,698 LINE 4B: COLUMN B(III): ON PART II, PART I,

Schedule J (Form 990) 2017

SERVICES, INC.

Schedule J (Form 990) 2017

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Part III Supplemental Information

									-	Schedule J (Form 990) 2017
							-			
PAULA PANZER \$970										

732113 10-17-17

\*\*-\*\*4937

## **SCHEDULE M** (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

**Noncash Contributions** 

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

JEWISH BOARD OF FAMILY & CHILDREN'S SERVICES, INC.

OMB No. 1545-0047

Open To Public Inspection **Employer identification number** 

\*\*-\*\*\*4937

Part I Types of Property (a) (b) (c) (d) Check if Number of Noncash contribution Method of determining contributions or amounts reported on applicable noncash contribution amounts items contributed Form 990, Part VIII, line 1g Art - Works of art Art - Historical treasures 3 Art - Fractional interests Books and publications ..... 4 5 Clothing and household goods ..... Cars and other vehicles 6 Boats and planes 7 8 Intellectual property Х 6 28,093.FMV Securities - Publicly traded ..... 9 Securities - Closely held stock ..... 10 Securities - Partnership, LLC, or 11 trust interests Securities - Miscellaneous 12 13 Qualified conservation contribution -Historic structures Qualified conservation contribution - Other Real estate - Residential 15 Real estate - Commercial 16 Real estate - Other 17 Collectibles 18 Food inventory 19 Drugs and medical supplies ..... 20 Taxidermy 21 22 Historical artifacts Scientific specimens 23 Archeological artifacts 24 25 Other 26 Other Other 27 28 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? Х 30a b If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? Х 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Х contributions? 32a **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

Schedule M (Form 990) 2017 SERVICES, INC.	**-***4937	Page 2
Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination this part for any additional information.	d whether the organizatio tion of both. Also comple	n
SCHEDULE M, PART I, COLUMN (B):		
REPRESENTS NUMBER OF CONTRIBUTIONS.		
SCHEDULE M, LINE 32B:		
DONORS ARE INSTRUCTED TO TRANSFER STOCK INTO A BROKERAGE ACC	COUNT	
MAINTAINED BY THE ORGANIZATION. STOCK IS SUBSEQUENTLY SOLD	BY THE	
BROKER AND CASH IS DEPOSITED INTO THE REGULAR OPERATING ACCO	OUNT OF THE	-
ORGANIZATION.		

## **SCHEDULE O**

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

**Open to Public** 

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

JEWISH BOARD OF FAMILY & CHILDREN'S

SERVICES, INC.

Employer identification number \*\*-\*\*\*4937

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
BOARD") HAS BEEN HELPING NEW YORKERS REALIZE THEIR POTENTIAL AND LIVE
AS INDEPENDENTLY AS POSSIBLE. WE PROMOTE RESILIENCE AND RECOVERY BY
ADDRESSING ALL ASPECTS OF AN INDIVIDUAL'S LIFE INCLUDING BEHAVIORAL AND
PHYSICAL HEALTH, FAMILY, HOUSING, EMPLOYMENT AND EDUCATION. ACROSS THE
FIVE BOROUGHS AND IN WESTCHESTER, WE SERVE MORE THAN 45,000 NEW YORKERS
EACH YEAR FROM ALL RELIGIOUS, ETHNIC AND SOCIOECONOMIC BACKGROUNDS.
THE JEWISH BOARD IS THE LARGEST NON-PROFIT HUMAN SERVICES PROVIDER IN
THE STATE OF NEW YORK, AND ONE OF THE LARGEST IN THE NATION.
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
COUNSELING AND MORE.
FORM 990, PART VI, SECTION A, LINE 2:
LORI REINSBERG, BOARD MEMBER, AND WENDY WILSHIN, BOARD MEMBER, HAVE A
FAMILY RELATIONSHIP.
FRED YERMAN, HONORARY PRESIDENT AND ACTIVE BOARD MEMBER, AND EMILY
STEINMAN, BOARD MEMBER, HAVE A FAMILY RELATIONSHIP.
ALLISON KANDERS, BOARD MEMBER, AND JENNIFER LIPSCHULTZ, BOARD MEMBER, HAVE
A FAMILY RELATIONSHIP.
FORM 990, PART VI, SECTION B, LINE 11B:
FISCAL STAFF PREPARES THE FORM 990 AND IT IS REVIEWED BY MANAGEMENT. THE
RETURN IS SENT TO OUR INDEPENDENT AUDITING FIRM FOR REVIEW. IT THEN IS
REVIEWED BY THE AUDIT COMMITTEE FOR CORRECTNESS AND COMPLETENESS OF
INFORMATION. ALL BOARD MEMBERS RECEIVE A COPY OF THE FINAL DRAFT.

SUFFICIENT TIME IS GRANTED FOR ANY AND ALL QUESTIONS/INQUIRIES OF THE BOARD PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL BOARD TRUSTEES AND SENIOR STAFF WITH AGENCY WIDE RESPONSIBILITIES

COMPLETE A CONFLICT OF INTEREST FORM EACH YEAR. THE AUDIT COMMITTEE

VERIFIES THAT ALL FORMS HAVE BEEN SUBMITTED. ANY INDICATIONS OF POTENTIAL

OR REPORTED CONFLICTS OF INTEREST ARE REVIEWED BY THE GENERAL COUNSEL AND,

IF APPROPRIATE, BY THE AUDIT COMMITTEE. TRUSTEE'S WITH CONFLICTS ABSTAIN

FROM APPLICABLE VOTES.

FORM 990, PART VI, SECTION B, LINE 15:

EXECUTIVE COMPENSATION OF MEMBERS OF THE SENIOR EXECUTIVE TEAM IS REVIEWED

ANNUALLY BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD, UTILIZING

MARKET ANALYSIS AND OTHER COMPARATIVE INFORMATION DEVELOPED BY INDEPENDENT

CONSULTANTS. THIS INDEPENDENT ANALYSIS IS UPDATED PERIODICALLY AND WAS

MOST RECENTLY UPDATED IN 2017. SALARY DECISIONS ARE SUBSEQUENTLY REPORTED

TO THE FULL BOARD OF TRUSTEES, WHICH HAS AN OPPORTUNITY IN CLOSED SESSION

TO HAVE FURTHER DISCUSSION ABOUT THE RECOMMENDATIONS.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS

ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

POST-RETIREMENT CHANGES OTHER THAN NET PERIODIC COSTS

1,204,096.

TRANSPORTATION BENEFITS

-333,301.

TOTAL TO FORM 990, PART XI, LINE 9

870,795.

Schedule O (Form 990 or 990-EZ) (2017)		Page 2
Name of the organization JEWISH BOARD OF FAMILY & CH SERVICES, INC.	ILDREN'S	Employer identification number **-***4937
·		
FORM 990 PART XII, LINE 2C:	<del></del>	
THE AGENCY'S AUDIT COMMITTEE ASSUMES OVER	SIGHT OF THE AUDI	T OF THE
FINANCIAL STATEMENTS AND SELECTION OF AN	INDEPENDENT ACCOU	NTANT. THIS
PROCESS HAS NOT BEEN CHANGED FROM THE PRICE	OR YEAR.	
		411.00

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▶ Attach to Form 990.

Open to Public Inspection 2017

OMB No. 1545-0047

Employer identification number \*\*-\*\*4937Go to www.irs.gov/Form990 for instructions and the latest information. JEWISH BOARD OF FAMILY & CHILDREN'S INC. SERVICES, Name of the organization Department of the Treasury Internal Revenue Service

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Partl

(g)
Section 512(b)(13)
controlled
entity? Schedule R (Form 990) 2017 ŝ Direct controlling Yes entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. Direct controlling End-of-year assets status (if section 501(c)(3)) **e** Public charity Total income Exempt Code section ਉ Legal domicile (state or Legal domicile (state or foreign country) foreign country) Primary activity Primary activity For Paperwork Reduction Act Notice, see the Instructions for Form 990. Name, address, and EIN (if applicable) Name, address, and EIN of related organization of disregarded entity Part II

SERVICES, INC. Schedule R (Form 990) 2017 Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

Page 2

\*\*-\*\*4937

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity		(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j)  General or Sox managing oute partner?  Ule partner?  G5) Yes No	(k) or Percentage ownership
									1		
Part IV Identification of Related Organizations Taxable as a Corporation or Trust. organizations treated as a corporation or trust during the tax year.	Janizations Taxable a poration or trust during the poration or trust during the properties of the prop	as a Corpol ng the tax y	ration or Trust. C ear.	omplete if th	Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related	inswered "Yes	" on Form 990	, Part IV, line 3	34, because it ha	ad one or n	nore related
(a) Name, address, and EIN of related organization	Z c	Prims	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(C corp, S corp, or trust)		(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section Section 512(b)(13) controlled entity?
PELICAN HEALTH CORP - **_******  135 WEST 50TH STREET  NEW YORK, NY 10020		HEALTH CARE SE - DORMANT CORP	RE SERVICES	ĀN	JEWISH BOARD OF FAMILY & CHILDREN'S	C CORP		0	.0	100%	×
732162 09-11-17	ב בינו שמינת מממ	Ę	SINO TH KITHER HINOS	DIAC.					Sche	dule R (Fo	Schedule R (Form 990) 2017

SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990) 2017

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			The state of the s	Yes
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more re	elated organizations listed	in Parts II-IV?	50000
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	Α			1a X
<b>b</b> Gift, grant, or capital contribution to related organization(s)				1b X
c Gift, grant, or capital contribution from related organization(s)				1c X
loans or loan dilarantees by related organization(s)				
f Dividends from related organization(s)				*
Dividentes month related organization(s)				
h Purchase of assets from related organization(s)				th X
i Exchange of assets with related organization(s)				1i X
i Lease of facilities, equipment, or other assets to related organization(s)				;=  X
				236 238 238 238 238 238 238 238 238
k Lease of facilities, equipment, or other assets from related organization(s)				× *
	nization(s)			=  X
m Performance of services or membership or fundraising solicitations by related organization(s)	nization(s)			
n Sharing of facilities portitionant mailing lists or other assets with related organization(s)	on(s)			
Chairing of racin complement, maining lists, or other assects with relative	(6),10			
o Straiting of paid entitionees with related organization(s)				75 miles (miles )
- Doink was mand to valeted avanciantian (A) for a manual				
				d P
q Reimbursement paid by related organization(s) for expenses				1q ⊼
				>
,,				1s   A
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	ho must complete th	is line, including covered r	elationships and transaction thresholds.	
<b>(a)</b> Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	volved
( <del>L</del> )				
(2)				
(3)				
(5)				
782163 09-11-17			Schedule	Schedule R (Form 990) 2017

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SERVICES, INC.

Schedule R (Form 990) 2017

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) rcentage vnership				
(j) neral or Pe naging ov				
Gen Gen 1-1 par				
(h)         (i)         (j)         (k)           Disproportional content or box 20 discribing allocations?         Code V-UBI General or Percentage managing or partner?         Percentage managing or partner?           Yes No (Form 1065)         Yes No				
(h) Disproportionate Blocations?				
(g) Share of end-of-year assets				
(f) Share of total income				
(e) Are all partners sec. 501(c)(3) orgs.? Yes No				
(d) Predominant income (related, unrelated, excluded from tax undersections 512-514)				
(c) Legal domicile (state or foreign country)				
(b) Primary activity				
(a) Name, address, and EIN of entity				

## JEWISH BOARD OF FAMILY & CHILDREN'S SERVICES, INC.

Schedule R (Form 990) 2017 SERVICES, INC.  Part VII Supplemental Information.	**-***4937 Page 5
Provide additional information for responses to questions on Schedule R. See instruc-	tions.
PART IV, IDENTIFICATION OF RELATED ORGANIZATIONS	TAXABLE AS CORP OR TRUST:
NAME OF RELATED ORGANIZATION:	
PELICAN HEALTH CORP	
DIRECT CONTROLLING ENTITY: JEWISH BOARD OF FAMILY	& CHILDREN'S SERVICES,
INC.	
•	